

Message Text

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SUBJECT: US GOALS AND OBJECTIVES

REF: STATE 291277

PER YOUR TELEPHONE REQUEST TODAY, REFTEL OF DEC. 7, 1977
IS REPEATED BELOW:

I. INTRODUCTION

1. YOU AND ALL OTHER CHIEFS OF MISSION WILL BE RECEIVING BY SEPARATE TELEGRAM A STATEMENT OF CURRENT US FOREIGN POLICY GOALS AND OBJECTIVES WITH RESPECT TO YOUR COUNTRY OF ACCREDITATION. THIS MESSAGE DESCRIBES THE BACKGROUND AND PURPOSE OF THESE STATEMENTS, REQUESTS CERTAIN POST RESPONSES, AND DISCUSSES POSSIBLE FUTURE LINKAGES WITH POST RESOURCE MANAGEMENT QUESTIONS IN THE FY 1980 BUDGET PROCESS.

2. THE GOALS AND OBJECTIVES STATEMENTS WHICH WERE DEVELOP-
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ED AND COORDINATED BY STATE AND NSC IN RESPONSE TO A PRESIDENTIAL INITIATIVE, ARE INTENDED TO PROVIDE CLEAR, AUTHORITATIVE, AND UPDATED EXPRESSIONS OF US PRINCIPAL POLICY AIMS WITH RESPECT TO EACH COUNTRY WITH WHICH WE MAINTAIN DIPLOMATIC RELATIONS.

3. ALTHOUGH REVIEWED AT HIGHEST LEVELS A SHORT WHILE AGO, THESE STATEMENTS SHOULD NOT BE VIEWED AS FIXED OR

IMMUTABLE. WE RECOGNIZE THAT CHANGING EVENTS AND PERSPECTIVES BOTH AT HOME AND ABROAD MAY REQUIRE CHANGES IN PRIORITIES, MODIFICATION OF GOALS, AND INTRODUCTION OF NEW ONES. ALTHOUGH MANY OF YOU HAVE ALREADY COMMENTED ON THESE GOALS AND OBJECTIVES STATEMENTS AT EARLIER STAGES OF THEIR DEVELOPMENT, THEY SHOULD BE REVIEWED AGAIN CAREFULLY BY YOU AND YOUR COUNTRY TEAM. YOU SHOULD BEAR CLEARLY IN MIND THAT YOUR MISSION'S GOALS AND OBJECTIVES SHOULD RELATE TO THE TOTALITY OF US INTERESTS IN THE COUNTRY AND THUS TO THE PROGRAMS AND CONCERNS OF ALL USG AGENCIES. ALL RECOMMENDED CHANGES SHOULD BE RECEIVED BY JANUARY 15.

4. IT IS OF CENTRAL IMPORTANCE TO HAVE YOUR VIEWS WHENEVER YOU BELIEVE THAT SUBSTANTIVE CHANGES IN POLICY DIRECTIONS ARE CALLED FOR. WE INTEND THIS PROCESS OF SETTING US POLICY OBJECTIVES TO BE USED AS A CONTINUING INSTRUMENT FOR DIALOGUE BETWEEN THE FIELD AND WASHINGTON.

II. ACCOMPLISHMENT OF GOALS AND OBJECTIVES AND REPORTS THEREON

1. IT WOULD BE HELPFUL TO BE AWARE OF THE GENERAL APPROACHES YOU INTEND TO FOLLOW IN PURSUIT OF THESE GOALS AND OBJECTIVES, WHICH SHOULD RECEIVE HIGHEST PRIORITY IN THE ACTIVITIES OF ALL AGENCIES REPRESENTED AT YOUR MISSION.
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WHILE MANY OF THESE EFFORTS WILL BE OF A GENERAL AND CONTINUING NATURE, SPECIFIC EXAMPLES MAY HELP TO ILLUMINATE THE DIRECTION OF OUR DIPLOMACY IN YOUR COUNTRY OF ACCREDITATION. ACCORDINGLY, WE WOULD APPRECIATE RECEIVING NO LATER THAN FEBRUARY 15 AN AIRGRAM PROVIDING A BRIEF OVERVIEW STATEMENT ON THE BROAD APPROACHES YOUR MISSION IS TAKING TOWARD ACHIEVING YOUR GOALS AND OBJECTIVES. MORE PRECISE DEADLINES MAY BE ESTABLISHED BY INDIVIDUAL REGIONAL BUREAUS. DISCUSS THE KEY POLICY ISSUES FACING THE UNITED STATES IN THE HOST COUNTRY OVER THE COMING TWO YEARS, HOW PROJECTED DEVELOPMENTS MAY AFFECT THE ACCOMPLISHMENT OF YOUR OBJECTIVES AND IN GENERAL TERMS THE COURSE OF ACTION YOU PROPOSE TO FOLLOW. INDICATE WHERE THE MISSION CURRENTLY STANDS ON THE ACCOMPLISHMENT OF ITS OBJECTIVES.

2. THE PROCESS DESCRIBED ABOVE REPLACES THE SIMILAR ANNUAL POLICY ASSESSMENT (CERP 0001) CALLED FOR BY FAM 11 SECTION 212.4 WHICH TOOK PLACE LAST YEAR AS PART OF THE POLICY ANALYSIS AND RESOURCE MANAGEMENT (PARM) CYCLE.

THE DEPARTMENT IS ACTIVELY EXAMINING WAYS TO INTEGRATE

POST RESOURCE PLANNING FOR FY 1980 INTO THIS NEW GOALS
AND OBJECTIVES PROCESS OR AN EXTENSION OF IT, WHICH MAY
INCLUDE FIELD APPLICATION OF VARIOUS ZERO-BASED BUDGETARY
PROCEDURES. FURTHER GUIDANCE ON SUCH RESOURCE MANAGEMENT
ISSUES WILL BE PROVIDED IN DUE COURSE. CHRISTOPHER

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